

## **Request for Proposal (RFP)**

**For:** Supplier for managing grants and social action projects as part of Stronger Together.

**Date:** 7 November 2023

### **1 Overview of the British Council**

We support peace and prosperity by building connections, understanding and trust between people in the UK and countries worldwide.

We uniquely combine the UK's deep expertise in arts and culture, education and the English language, our global presence and relationships in over 100 countries, our unparalleled access to young people and influencers and our creative sparkle.

We work directly with individuals to help them gain the skills, confidence and connections to transform their lives and shape a better world in partnership with the UK. We support them to build networks and explore creative ideas, to learn English, to get a high-quality education and to gain internationally recognised qualifications.

We work with governments and our partners in the education, English language and cultural sectors, in the UK and globally. Working together we make a bigger difference, creating benefit for millions of people all over the world.

We work with people in over 200 countries and territories and are on the ground in more than 100 countries. In 2021–22 we reached 650 million people.

### **2 Introduction and Background to the Project / Programme**

2.1 In the context of the British Council regional [Stronger Together](#) programme and its Gender Equality strand, we are looking for an EU based Supplier that will distribute micro grants to selected project teams for delivering social action projects and will support them in the successful delivery of their projects.

As part of the project, we have been offering emerging young leaders in the EU and European alumni of UK higher education institutions a digital course on Leadership for Gender Equality. The course prepares young people to make a difference to gender equality issues through building their leadership capabilities and supporting them to implement activities in their communities. It has been co-designed by Clore Social Leadership and the British Council, and provides self-access materials (including readings, videos, podcasts and articles) and opportunities for participants to reflect on their leadership journey and connect with other young leaders who share similar interests. The course supports young people to shape the

world around them and address global challenges through skills development and network building. More information can be found [here](#).

The course run for two cycles in March-April 2022 and October-November 2022 with around 80 participants completing it. We are currently running a third cycle of the course this October-November 2023 with another 40-50 participants expected to complete it. Participants are coming from different EU countries such as Bulgaria, Cyprus, Czech Republic, Estonia, France, Germany, Greece, Hungary, Italy, Latvia, Lithuania, Portugal, Poland, Romania, etc.

As part of the project, we will open a micro grants scheme for previous and current course participants (up to 1,300 EUR per project) to implement social action projects in their communities. This is the second year we are running the micro grants scheme, with 11 projects funded last time. The projects can take place anywhere in Europe, they can be local or transnational, they can take place online, face to face or be hybrid, and involve activities such as trainings, advocacy campaigns, awareness raising campaigns, debates, mentoring, etc. Previous projects included activities such as workshops, conferences, video campaigns, podcasts, film screenings and activities focused on issues such as women in STEAM, sexual and reproductive rights, women in film, LGBTIQ+ representation in public spaces, gender equality awareness to young adults, etc. The aim of the social actions is to promote gender equality and/or women's empowerment in a range of different contexts and topics, as course participants are coming from different professional disciplines such as human resources, business/entrepreneurship, teaching, marketing, or civil society and some are activists focusing on topics such as women's rights, LGBTIQ+ rights, human rights, migration, etc.

Social action projects can be implemented by individuals or teams of people, although we encourage teamwork. Teams can involve people who did not take part in the course, but it is a requirement that at least one member of the team is an alumnus of the course.

In this context, we would like to appoint an EU based Supplier to:

- a. Distribute the grants to individuals/teams participating in the course and selected for funding
- b. Support the above-mentioned individuals/teams for the effective delivery of their projects.
- c. Be in charge of the monitoring each project's progress and completion
- d. In co-operation with the British Council, support with project activities dissemination and dissemination of results.

2.3 The purpose and scope of this RFP and supporting documents is to explain in further detail the requirements of the British Council and the process for submitting a proposal in response to this RFP (“**Proposal**”).

### **3 Proposal Conditions and Contractual Requirements**

This section of the RFP sets out the British Council's contracting requirements, general policy requirements, and the general conditions relating to this procurement process ("**Procurement Process**").

### **3.1 Contracting requirements**

3.1.1 Contracting authority: the British Council which includes any other companies and organisations that control or are controlled by the British Council from time to time (see: <http://www.britishcouncil.org/organisation/structure/status>).

3.1.2 Delivery location for goods and/or services: online from anywhere in the EU

3.1.3 Duration: 11 months

3.1.4 Contractual terms: As set out at Annex 1 Terms and Conditions of Contract ("**Contract**"). By submitting a Proposal, you are agreeing to be bound by the terms of this RFP and the Contract without further negotiation or amendment. Once the Contract is awarded, there will be no changes allowed to the Contract (except in accordance with the provisions of the Contract). Any clarification questions in relation to any aspect of this Procurement Process and the associated documentation should be submitted in accordance with the process set out in paragraph 12 (*Clarification Requests*). Only changes which relate to the correction of ambiguity or manifest error in relation to the terms of the Contract will be considered and, if necessary, the British Council may, when issuing its response to clarification questions, reissue Annex 1 to reflect such changes. Any proposed amendments received from a potential supplier as part of its Proposal shall entitle the British Council to reject that Proposal and to disqualify that potential supplier from this Procurement Process.

### **3.2 General Policy Requirements**

3.2.1 By submitting a Proposal, you confirm that you will, and that you will ensure that any consortium members and/or subcontractors will, comply with all applicable laws, codes of practice, statutory guidance and applicable British Council policies relevant to the goods and/or services being supplied. All relevant British Council policies that suppliers are expected to comply with can be found on the British Council website (<https://www.britishcouncil.org/organisation/transparency/policies>).

### **3.3 General Proposal conditions ("**Proposal Conditions**")**

3.3.1 Application of these Proposal Conditions – In participating in this Procurement Process and/or by submitting a Proposal it will be implied that you accept and will be bound by all the provisions of this RFP and its Annexes. Accordingly, Proposals should be made on the basis of and strictly in accordance with the requirements of this RFP.

3.3.2 Third party verifications – Your Proposal is submitted on the basis that you consent to the British Council carrying out all necessary actions to verify the information that you have provided, and the analysis of your Proposal being undertaken by one or more third parties commissioned by the British Council for such purposes.

3.3.3 Information provided to potential suppliers – Information that is supplied as part of this Procurement Process is supplied in good faith. The information contained in the RFP and the supporting documents and in any related written or oral communication is believed to be correct at the time of issue. No liability (save for fraudulent misrepresentation) is accepted for its accuracy, adequacy or completeness and no warranty is given as such.

3.3.4 Potential suppliers to make their own enquires – You are responsible for analysing and reviewing all information provided to you as part of this Procurement Process and for forming your own opinions and seeking advice as you consider appropriate. The clarification process set out in paragraph 12 should be used for any queries in relation to this Procurement Process.

3.3.5 Amendments to the RFP – At any time prior to the Response Deadline, the British Council may amend the RFP and if appropriate, the Response Deadline shall, at the discretion of the British Council, be extended.

3.3.6 Compliance of Proposal – Any goods and/or services offered should be on the basis of and strictly in accordance with the RFP (including, without limitation, any specification of the British Council's requirements, these Proposal Conditions and the Contract) and all other documents and any clarifications or updates issued by the British Council as part of this Procurement Process.

3.3.7 Compliance with the terms of the Contract – The successful supplier must comply with the Contract as set out in Annex 1 without any amendment (save as described in paragraph 3.1.4).

3.3.8 Format of Proposal – Proposals must comprise the relevant documents as detailed by the British Council in Annex 2 Supplier Proposal completed in accordance with relevant all instructions. Any documents requested by the British Council must be completed in full. It is important that you read the RFP carefully before completing and submitting your Proposal.

3.3.9 Modifications to Proposals once submitted – You may modify your Proposal prior to the Response Deadline by giving written notice to the British Council. Any modification should be clear and submitted as a completely new Proposal in accordance with Annex 2 Supplier Proposal and these Proposal Conditions.

3.3.10 Disqualification – If you breach these Proposal Conditions, if there are any errors, omissions or material adverse changes relating to any information supplied by you at any stage in this Procurement Process, if any other circumstances set out in this RFP, and/or in any supporting documents, entitling the British Council to reject a Proposal apply and/or if you or your appointed advisers attempt:

- to inappropriately influence this Procurement Process or fix or set the price for goods or services;
- to enter into an arrangement with any other party that such party shall refrain from submitting a Proposal;
- to enter into any arrangement with any other party (other than another party that forms part of your consortium bid or is your proposed sub-contractor) as to the prices submitted;
- to collude in any other way;

- to engage in direct or indirect bribery or canvassing by you or your appointed advisers in relation to this Procurement Process; or
- to obtain information from any of the employees, agents or advisors of the British Council concerning this Procurement Process (other than as set out in these Proposal Conditions) or from another potential supplier or another Proposal,

the British Council shall be entitled to reject your Proposal in full and to disqualify you from this Procurement Process. Subject to paragraph 3.3.1 below, by participating in this Procurement Process you accept that the British Council shall have no liability to a disqualified potential supplier in these circumstances.

3.3.11 Proposal costs – You are responsible for obtaining all information necessary for preparation of your Proposal and for all costs and expenses incurred in preparation of the Proposal. Subject paragraph 3.3.15, you accept by your participation in this Procurement Process, including without limitation the submission of a Proposal, that you will not be entitled to claim from the British Council any costs, expenses or liabilities that you may incur in submitting a Proposal irrespective of whether or not your Proposal is successful.

3.3.12 Rights to cancel or vary this Procurement Process – Nothing in this Procurement Process will bind the British Council to enter into any contractual or other arrangement with you or any other potential supplier. It is intended that the remainder of this Procurement Process will take place in accordance with the provisions of this RFP, but the British Council reserves the right to terminate, amend or vary (to include, without limitation, in relation to any timescales or deadlines) this Procurement Process by notice in writing. Subject to paragraph 3.3.15, the British will have no liability for any losses, costs or expenses you incur as a result of such actions.

3.3.13 Consortium Members and sub-contractors – It is your responsibility to ensure that any staff, consortium members, sub-contractors and advisers abide by these Proposal Conditions and the requirements of this RFP.

3.3.14 Liability – Nothing in these Proposal Conditions is intended to exclude or limit the liability of the British Council in relation to fraud or in other circumstances where the British Council's liability may not be limited under any applicable law.

## **4 Confidentiality and Information Governance**

4.1 All information supplied to you by the British Council, including this RFP and all other documents relating to this Procurement Process, either in writing or orally, must be treated in confidence and not disclosed to any third party (save to your professional advisers, consortium members and/or sub-contractors strictly for the purposes only of helping you to participate in this Procurement Process and/or prepare your Proposal) unless the information is already in the public domain or is required to be disclosed under any applicable laws.

4.2 You shall not disclose, copy or reproduce any of the information supplied to you as part of this Procurement Process other than for the purposes of preparing and submitting a Proposal. There must be no publicity by you regarding the Procurement Process or the future award of any contract unless the British Council has given express written consent to the relevant communication.

4.3 The British Council reserves the right to disclose all documents relating to this Procurement Process, including without limitation your Proposal, to any employee, third party agent, adviser or other third party involved in the Procurement Process in support of, and/or in collaboration with, the British Council. The British Council further reserves the right to publish the Contract once awarded and/or disclose information in connection with supplier performance under the Contract in accordance with any public sector transparency policies (as referred to below). By participating in this Procurement Process, you agree to such disclosure and/or publication by the British Council in accordance with such rights reserved by it under this paragraph.

4.4 The Freedom of Information Act 2000 (“FOIA”), EU General Data Protection Regulation (GDPR) 2015, the Environmental Information Regulations 2004 (“EIR”), and public sector transparency policies apply to the British Council (together the “**Disclosure Obligations**”).

4.5 You should be aware of the British Council’s obligations and responsibilities under the Disclosure Obligations to disclose information held by the British Council. Information provided by you in connection with this Procurement Process, or with any contract that may be awarded as a result of this exercise, may therefore have to be disclosed by the British Council under the Disclosure Obligations, unless the British Council decides that one of the statutory exemptions under the FOIA or the EIR applies.

## **5 Proposal Validity**

5.1 Your Proposal must remain open for acceptance by the British Council for a period of sixty days from the Response Deadline. A Proposal not valid for this period may be rejected by the British Council.

## **6 Payment and Invoicing**

6.1 The British Council will pay correctly addressed and undisputed invoices within 30 days in accordance with the requirements of the Contract. Suppliers to the British Council must ensure comparable payment provisions apply to the payment of their sub-contractors and the sub-contractors of their sub-contractors. General requirements for an invoice for the British Council include:

- A description of the good/services supplied is included.
- The British Council Purchase Order number is included.
- It is sent electronically via email in PDF format to [marilena.kyriakou@cy.britishcouncil.org](mailto:marilena.kyriakou@cy.britishcouncil.org).

## **7 Specification**

### **7.1 Supplier Responsibilities**

The Supplier will be responsible for managing and distributing the micro grants to teams and managing the social actions' delivery and preparing and submitting one interim report and one final report to the British Council.

### **Deliverable 1 Project Management, Monitoring and Reporting**

- Participate in the selection process of the call with the British Council. The selection criteria and relevant submission documentation will be prepared by the British Council.
- Support all teams with the implementation of their social action projects. Such support can include regular communication with teams, mentoring and project management support.
- Ensure that teams deliver their social action projects as planned and report back on their results including a financial report to the Supplier. The maximum period for each project is seven months which includes six months for delivery and one month for reporting. The report by the project teams to the Supplier will capture a narrative summary with results and relevant KPIs, proof of payments etc.
- Manage the grant, monitor and report on progress, results and impact of projects and submit one interim and one final project and financial report to the British Council. The final report to the British Council needs to be submitted one month after the teams have submitted their final reports to the Supplier.
- Support with project dissemination, where relevant. This includes dissemination of activities and project results.

### **Deliverable 2 Grant Management**

- Distribute the micro grants to the selected teams via bank transfer. The Supplier will be responsible for preparing any necessary Agreements for the distribution of the funds to individuals/teams, based on their own internal procedures.

## **7.2 Indicative timeline of services**

January 2024: Selection of social action projects by the British Council and the Supplier

February 2024: Signing of agreements or other related legal documentation between the Supplier and grantees (based on the Supplier's internal procedures) and distribution of grants by the Supplier

February 2024: Start of social action projects

February 2024-July 2024: Social action projects implementation

May 2024: Interim report submitted to the British Council by the Supplier

August 2024: Social action projects reports sent to the Supplier by the teams

October 2024: Final report submitted to the British Council by the Supplier

### **7.3 Budget**

- The grant to individuals/teams can be a total maximum of 13,000 EUR and distributed to up to 10-12 projects. The maximum amount for each project is 1,300 EUR. This is a set amount that will be determined by the number and costs of approved projects. Any anticipated bank charges and/or exchange losses for the transfer of funds need to be included in the management fee.
- The management fee can be up to 7,000-9,000 EUR and can cover costs related to Deliverable 1 above, such as project management, project monitoring, reporting, bank charges, exchange losses, legal fees, insurance fees, transport, subsistence costs, communication fees, etc.

The costs above are gross amounts and are inclusive of VAT or other taxes (if applicable).

### **7.4 The British Council's role**

The British Council is implementing the regional Stronger Together programme, which includes a dedicated strand on Gender Equality. Our role is to work with partners and facilitators to plan, run and evaluate the Leadership for Gender Equality course. The British Council team in co-operation with Clore Social Leadership and facilitators, is responsible for selecting the participants and delivering the course. For this service, the British Council team is responsible for preparing the relevant documentation for the call for proposals for the micro grants including all information about the call such as templates and the selection criteria for evaluating the project proposals. It will also provide the reporting templates, for the interim and final report the Supplier will deliver to the British Council and will also provide guidance and templates on the reports teams will submit to the Supplier. The British Council team will also connect all project teams with British Council offices in the countries where projects take place and will support with project activities dissemination, where relevant and needed.

## **8 Mandatory Requirements / Constraints**

8.1 As part of your Proposal, you must confirm that you meet the mandatory requirements / constraints, if any, as set out in the British Council's specification forming part of this RFP. Failure to comply with any mandatory requirements or constraints shall entitle the British Council to reject a Proposal.

8.2 Eligibility criteria: The RFP is open to legal entities only (organisations, companies, etc.) To be eligible to apply, a Supplier must fulfil these criteria:

- Be EU based and work with a community in an EU country
- Have working experience in the areas of gender equality and/or women's rights



- Have an EU based bank account that can distribute the grants to other EU based bank accounts. This also includes distributing grants to bank accounts in currencies other than EUR (eg PLN, HUF, CZK, RON, etc.)
- Operate from a sound financial position, demonstrated through their latest balance sheets and profit and loss accounts
- Be able to guarantee the commitment of a Project Coordinator
- Be able to contribute the necessary staff time and additional costs to ensure effective delivery of the projects, including monitoring, evaluation and reporting commitments.

8.3 Response language: Your responses should be in English.

8.4 Documentation: see Annex 2 Supplier Proposal

## 9 Key background documents

9.1 Further relevant background documents / information may be provided to potential suppliers as an Annex to this RFP and/or by way of the issue of additional documents / links to additional information / documents. Please view list of Annexes at the end of this document.

## 10 Timescales

10.1 Subject to any changes notified to potential suppliers by the British Council in accordance with the Proposal Conditions, the intended timescales applicable to this Procurement Process are:

<b>Activity</b>	<b>Date / time</b> <b>All deadlines are at 22.00 CET</b>
RFP Issued to bidding suppliers	7 November 2023
Deadline for clarification questions ( <b>Clarification Deadline</b> )	20 November 2023
British Council to respond to clarification questions	22 November 2023
Deadline for submission of Proposals by potential suppliers ( <b>Response Deadline</b> )	5 December 2023
Final Decision	11 December 2023
Contract concluded with winning supplier	12 January 2024
Contract start date	15 January 2024

## 11 Instructions for Responding

11.1 The documents that must be submitted to form your Proposal are listed at Part 2 (Submission Checklist) of Annex 2 Supplier Proposal to this RFP. All documents required as part of your Proposal

should be submitted to [marilena.kyriakou@cy.britishcouncil.org](mailto:marilena.kyriakou@cy.britishcouncil.org) by the Response Deadline, as set out in the Timescales section of this RFP.

11.2 The following requirements should be complied with when submitting your Proposal in response to this RFP:

- Please ensure that you send your submission in good time to prevent issues with technology – late Proposals may be rejected by the British Council.
- Do not submit any additional supporting documentation with your Proposal except where specifically requested to do so. PDF, JPG, PPT, Word and Excel formats can be used for any additional supporting documentation (other formats should not be used without the prior written approval of the British Council).
- All attachments/supporting documentation should be provided separately to your main Proposal document, clearly labelled and cross-referenced to the Proposal as relevant.
- If you submit a generic policy / document you must indicate the page and paragraph reference that is relevant to a particular part of your Proposal.
- Unless otherwise stated as part of this RFP or its Annexes, all Proposals should be in the format of the relevant British Council requirement with your response to that requirement inserted underneath.
- Where supporting evidence is requested as 'or equivalent' you must demonstrate such equivalence as part of your Proposal.
- Any deliberate alteration of a British Council requirement as part of your Proposal will invalidate your Proposal to that requirement and for evaluation purposes you shall be deemed not to have responded to that particular requirement.
- Responses should be concise, unambiguous, and should directly address the requirement stated.
- Your Proposal to the RFP requirements and pricing will be incorporated into the Contract, as appropriate.

## 12 Clarification Requests

12.1 All clarification requests should be submitted to [marilena.kyriakou@cy.britishcouncil.org](mailto:marilena.kyriakou@cy.britishcouncil.org) by the Clarification Deadline, as set out in the Timescales section of this RFP. The British Council is under no obligation to respond to clarification requests and will respond if the question is appropriate and received before the Clarification Deadline.

12.2 Any clarification requests should clearly reference the appropriate paragraph in the RFP documentation and, to the extent possible, should be aggregated rather than sent individually.

12.3 The British Council reserves the right to issue any clarification request made by you, and the response, to all potential suppliers unless you expressly require it to be kept confidential at the time the request is made. If the British Council considers the contents of the request not to be confidential, it will inform you and you will have the opportunity to withdraw the clarification query prior to the British Council responding to all potential suppliers.

12.4 The British Council may at any time request further information from potential suppliers to verify or clarify any aspects of their Proposal or other information they may have provided. Should you not provide supplementary information or clarifications to the British Council by any deadline notified to you, your Proposal may be rejected in full and you may be disqualified from this Procurement Process.

### 13 Evaluation Criteria

13.1 You will have your Proposal evaluated as set out below:

**Stage 1:** Proposals will be checked to ensure that they have been completed correctly and all necessary information has been provided. Responses correctly completed with all relevant information being provided and all mandatory requirements as outlined in Section 8 met will proceed to Stage 2. Any Proposal not correctly completed in accordance with the requirements of this RFP and/or containing omissions may be rejected at this point. Where a Proposal is rejected at this point it will automatically be disqualified and will not be further evaluated.



**Stage 2:** If a bidder succeeds in passing Stages 1 of the evaluation, then it will have its Proposal evaluated in accordance with the evaluation methodology set out below.

13.2 Award Criteria – Responses from potential suppliers will be assessed to determine the most economically advantageous proposal using the following criteria and weightings and will be assessed entirely on your response submitted:

Criteria	Weighting
<p><b>Q01 Social Value</b></p> <p>Outline how the services will enable beneficiaries to support strong, inclusive and integrated communities. See Annex 2 Supplier Proposal.</p>	10%
<p><b>Q02 Quality</b></p> <p>Please provide previous examples of at least two similar services or projects you have delivered in the past relating to gender equality and/or women’s empowerment and if these involved a community in an EU country. Please include any media/website links to projects. See Annex 2 Supplier Proposal.</p>	25%
<p><b>Q03 Methodology and Approach</b></p> <p>Please provide a plan, explaining your methodology and timeline for managing the social actions and supporting the teams for the effective implementation of activities and delivery of final report from teams. Please also state, the name of the Project Coordinator who will undertake this work. If it is more than one person, please state all relevant people working for this service and their role. See Annex 2 Supplier Proposal.</p>	40%
<p><b>Q04 Commercial</b></p> <p>Please complete Annex 3 Pricing Approach for the Total Cost of Ownership</p>	20%

(TCO) in EUR, including all related taxes.	
<b>Q05 Financial reliability and sustainability of the Company/Organisation</b>	5%
Please complete Annex 4 Selection Questionnaire Ratio Analysis with key figures in financial data and financial ratios, this is mandatory. Please also provide the past three years' balance sheets and profit and loss accounts. If according to the company's legal entity you're not required to publish those, please state in your response that you do not publish balance sheets and profit and loss accounts.	

13.3 Scoring Model – Proposals will be subject to an initial review at the start of Stage 2 of the evaluation process. Any Proposals not meeting mandatory requirements or constraints (if any) will be rejected in full at this point and will not be assessed or scored further. Proposals not so rejected will be scored by an evaluation panel appointed by the British Council for all criteria other than Commercial using the following scoring model:

Points	Interpretation
10	<b>Excellent</b> – Overall the response demonstrates that the bidder meets all areas of the requirement and provides all of the areas evidence requested in the level of detail requested. This, therefore, is a detailed excellent response that meets all aspects of the requirement leaving no ambiguity as to whether the bidder can meet the requirement.
7	<b>Good</b> – Overall the response demonstrates that the bidder meets all areas of the requirement and provides all of the areas of evidence requested, but contains some trivial omissions in relation to the level of detail requested in terms of either the response or the evidence. This, therefore, is a good response that meets all aspects of the requirement with only a trivial level ambiguity due the bidders failure to provide all information at the level of detail requested.
5	<b>Adequate</b> – Overall the response demonstrates that the bidder meets all areas of the requirement, but not all of the areas of evidence requested have been provided. This, therefore, is an adequate response, but with some limited ambiguity as to whether the bidder can meet the requirement due to the bidder's failure to provide all of the evidence requested.
3	<b>Poor</b> – The response does not demonstrate that the bidder meets the requirement in one or more areas. This, therefore, is a poor response with significant ambiguity as to whether the bidder can meet the requirement due to the failure by the bidder to show that it meets one or more areas of the requirement.

<b>0</b>	<b>Unacceptable</b> – The response is non-compliant with the requirements of the RFP and/or no response has been provided.
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13.4 Commercial Evaluation – Your “Overall Price” (as calculated in accordance with requirements of Annex 3 (Pricing Approach) for the goods and/or services will be evaluated by the evaluation panel for the purposes of the commercial evaluation, further information on this approach may be available in Annex 3. In the event that any prices are expressed as being subject to any pricing assumptions, qualifications or indexation not provided for by the British Council as part of the pricing approach, the British Council may reject the full Proposal at this point. The British Council may also reject any Proposal where the Overall Price for the goods and/or services is considered by the British Council to be abnormally low following the relevant processes set out under the procurement rules. A maximum offer score of 10 will be awarded to the Proposal offering the lowest “Overall Price”. Other Proposals will be awarded a mark by application of the following formula: (Lowest Overall Price/Overall Price being evaluated) x 10 (rounded to two decimal places) = commercial score.

13.5 Moderation and application of weightings – The evaluation panel appointed for this Procurement Process will meet to agree and moderate scores for each award criteria. Final scores in terms of a percentage of the overall Proposal score will be obtained by applying the relevant weighting factors set out as part of the award criteria table above. The percentage scores for each award criteria will be amalgamated to give a percentage score out of 100.

13.6 The Winning Proposal(s) - The winning Proposal shall be the Proposal scoring the highest percentage score out of 100 when applying the above evaluation methodology, which is also supported by any required verification evidence (to include, without limitation, any updated information)] obtained by the Authority relating to any self-certification or other requirements referred to at any time in this Procurement Process.

**List of Annexes forming part of this RFP (issued as separate documents):**

**Annex 1 – Terms and Conditions of Contract**

**Annex 2 – Supplier Proposal**

**Annex 3 – Pricing Approach**

**Annex 4 – Selection Questionnaire Ratio Analysis**